



HILLINGDON
LONDON



Corporate Services and Partnerships Policy Overview Committee

Councillors on the Committee

Scott Seaman-Digby (Chairman)
Richard Mills (Vice-Chairman)
Tony Burles
Wayne Bridges
Duncan Flynn
Narinder Garg
Raymond Graham
Henry Higgins
Robin Sansarpuri

Date: TUESDAY, 11 APRIL 2017

Time: 7.30 PM

Venue: COMMITTEE ROOM 4 -
CIVIC CENTRE, HIGH
STREET, UXBRIDGE UB8
1UW

**Meeting
Details:** Members of the Public and
Press are welcome to attend
this meeting

Published: Monday, 3 April 2017

Contact: Luke Taylor
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This Agenda is available online at:

<http://modgov.hillingdon.gov.uk/ieListMeetings.aspx?CId=243&Year=0>

Putting our residents first

Lloyd White
Head of Democratic Services
London Borough of Hillingdon,
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www.hillingdon.gov.uk

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About this Committee

This Policy Overview Committee (POC) will undertake reviews in the areas covered by the Administration and Finance Directorates and can establish a working party (with another POC if desired) to undertake reviews if, for example, a topic is cross-cutting.

This Policy Overview Committee will consider and comment on budget and service plan proposals for the Administration and Finance Directorates.

The Cabinet Forward Plan is a standing item on the Committee's agenda.

The Committee will not consider call-ins of Executive decisions or investigate individual complaints about the Council's services.

To perform the policy overview role outlined above in relation to the following matters:

1. Democratic Services
2. Localism
3. Central Services, incl. Human Resources, ICT, Communications & Legal Services
4. Capital programme, property, construction & facilities management
5. Financial Planning & Financial Services
6. Enforcement and anti-fraud activities
7. Procurement
8. Performance Improvement
9. Economic development & town centres and regeneration
10. Local commerce, employment, skills and job creation
11. Local Strategic Partnership and Sustainable Community Strategy;
12. Community engagement, partnerships and the voluntary sector
13. Equalities and Community Cohesion
14. Community Safety
15. Public Safety & Civil Protection
16. Energy use and carbon reduction
17. Health & Safety
18. Any functions not included within the remit of the other Policy Overview Committees
19. Cross-cutting reviews that cover the remit of other Committees

Agenda

CHAIRMAN'S ANNOUNCEMENTS

- 1 Apologies for absence
- 2 Declarations of Interest
- 3 Minutes of the meeting held on 9 March 2017 1 - 4
- 4 Exclusion of Press and Public
- 5 Consideration of Future Review Topics 5 - 6
- 6 Update on Previous Review - Reducing our Carbon Footprint 7 - 10
- 7 Forward Plan 11 - 14
- 8 Work Programme 2017/2018 15 - 20

Minutes

CORPORATE SERVICES AND PARTNERSHIPS POLICY OVERVIEW COMMITTEE

9 March 2017



Meeting held at Committee Room 4 - Civic Centre,
High Street, Uxbridge UB8 1UW

	<p>Committee Members Present: Councillors Scott Seaman-Digby (Chairman) Richard Mills (Vice-Chairman) Tony Burles Wayne Bridges Duncan Flynn Narinder Garg Raymond Graham Henry Higgins Robin Sansarpuri</p> <p>LBH Officers Present: Ian Anderson Melissa Sage, Head of Category Management Mike Talbot, Workforce and Organisational Development Manager Luke Taylor, Democratic Services Officer</p>	
45.	<p>APOLOGIES FOR ABSENCE (<i>Agenda Item 1</i>)</p> <p>There were no apologies for absence.</p>	
46.	<p>DECLARATIONS OF INTEREST (<i>Agenda Item 2</i>)</p> <p>There were no declarations of interest.</p>	
47.	<p>MINUTES OF THE MEETING HELD ON 2 FEBRUARY 2017 (<i>Agenda Item 3</i>)</p> <p>The minutes of the meeting held on 2 February 2017 were agreed.</p>	
48.	<p>EXCLUSION OF PRESS AND PUBLIC (<i>Agenda Item 4</i>)</p> <p>It was agreed that all items of business would be considered in public.</p>	
49.	<p>EQUALITY AND DIVERSITY IN THE COUNCIL (<i>Agenda Item 5</i>)</p> <p>The Workforce and Organisational Development Manager introduced the report, confirming that the Council has a specific Equality and Diversity policy, together with employment policies such as Recruitment and Selection and Absence Management, that cover protected characteristics outlined in the Equalities Act 2010.</p> <p>Members heard that 83% of disabilities are acquired during employment and the Council has a focus on monitoring its own staff, including employing an occupational health visitor to check on the</p>	<p>Action by</p>

	<p>wellbeing of staff and free access to a physiotherapy clinic for staff.</p> <p>The Committee was informed that London Borough of Hillingdon were awarded Disability Confident Employer (Level 2) status, indicated that the Council has an inclusive and accessible recruitment process and is proactive in making reasonable workplace adjustments to support employees with a disability to maintain productive employment.</p> <p>The Workforce and Organisational Development Manager commented that black and ethnic minorities were underrepresented within Council staff, in comparison with Hillingdon residents, many staff members did not live within the Borough or London and different demographics lead to the lower BAME percentile. Furthermore, 10.2% of staff members did not specify their ethnicity. However, in contrast there is a considerably higher percentage of female employees than men, and one reason for this is the number of roles which are more popular with women than men. Furthermore, the median salary for women is higher than that of men in the Council, which bucks the national trend.</p> <p>Members questioned what was being done to improve the number of employees under the age of 25, and heard that the Council were aware of the need to employ more young staff members, and hoped that the new apprentice scheme would help in this regard. Twenty apprenticeships were being advertised currently, but the Council hoped to employ 132 employees as part of the scheme.</p> <p>Responding to the Committee's questions, the Workforce and Organisational Development Manager also confirmed that out of roughly 600 managers, 425 had equality training, or were currently being trained in this way.</p> <p>The Committee asked for an update on the communities and demographics that are approached for roles at the Council, and it was confirmed Members would receive an update into this over the coming weeks.</p> <p>– RESOLVED: That the report was noted.</p>	<p>Mike Talbot, Workforce and Organisational Development Manager</p>
50.	<p>PROCUREMENT MONTHLY REPORT (<i>Agenda Item 6</i>)</p> <p>The Head of Procurement was in attendance at the meeting to introduce the report, which provided a summary of current projects within the Council and the forward plan on contracts.</p> <p>Responding to questioning from Members, it was confirmed that where there was only one response to a tender, this could be down to a number of reasons, but the most common reasons were that there were not many organisations in the field, or the Council's requests did not fit outside organisation's business models. However, the Committee heard that very few tenders only receive one response.</p> <p>The Committee also heard that e-procurement allowed a network of contracts on record for those under £50,000, with a 80% focus on price. As long as the tenders were fit for purpose, then the Council would sign with the cheapest tender.</p>	

	<p>Members asked that the Head of Procurement introduced the next quarterly report at the meeting, but following this, an information item would suffice.</p> <p>– RESOLVED: That the report was noted.</p>
51.	<p>THE COUNCIL'S CORPORATE COMPLAINTS PROCEDURE (<i>Agenda Item 7</i>)</p> <p>The Council's Complaints Manager was in attendance to introduce the report which examined the outcome of the 2014/15 Major Review into the Council's corporate complaints procedure.</p> <p>Members heard that the changes implemented following the review allowed the Council to streamline the complaints process to save both staff and customers' time by taking minor complaints out of the process and allowing stage 2 and 3 complaints to be sent directly to the Ombudsman when necessary. The introduction of the Ombudsman into the process also means that it is more independent for customers.</p> <p>Complaint numbers continue to fall, particularly in regards to Stage 3 complaints, which have reduced from 35 in the year of the review, to just three this year.</p> <p>The Committee questioned whether the Council have been overturned in any complaints' processes, and the Complaints Manager stated that this happened twice in 2015/16. These situations usually arise on a difference in opinion, most commonly in housing appeals.</p> <p>Members confirmed that they were happy with the outcome of the review, and pleased that the recommended changes have had a significant and positive impact upon the Council and its staff.</p> <p>– RESOLVED: That the report was noted.</p>
52.	<p>REDUCING OUR CARBON FOOTPRINT (<i>Agenda Item 8</i>)</p> <p>The report before Members provided an update on the impact of the 2013/14 Major Review into reducing the Council's carbon footprint.</p> <p>The Committee commented that they had some questions with regards to the report, and asked that an Officer be available to attend the next meeting to answer their queries on the report.</p> <p>– RESOLVED: That the Committee request an Officer attend the next meeting to introduce the report and answer any relevant questions.</p>
53.	<p>FORWARD PLAN (<i>Agenda Item 9</i>)</p> <p>– RESOLVED: That the forward plan was noted.</p>
54.	<p>WORK PROGRAMME 2016/2017 (<i>Agenda Item 10</i>)</p> <p>The Chairman noted that the April meeting will include an agenda item with regards to future topics for the Committee's review process. The Chairman asked that Members attend the next meeting with topics in mind for this process.</p>

	<p>It was also confirmed that two items be added to the work programme for the meeting in June, as speakers would be asked to attend to discuss homophobic bullying within schools and also what the Council was doing in regards to apprenticeships.</p> <p>Members also asked that an update on Heathrow Business Rates be introduced at the meeting in April, but noted that should there be no details available for an update then an email should be sent to the Committee updating them on the situation.</p> <ul style="list-style-type: none">- RESOLVED: That the work programme was noted, and the relevant items be added to the work programme for future meetings.
	<p>The meeting, which commenced at 7.30 pm, closed at 8.10 pm.</p>

These are the minutes of the above meeting. For more information on any of the resolutions please contact Luke Taylor on 01895 250693. Circulation of these minutes is to Councillors, Officers, the Press and Members of the Public.

Agenda Item 5

COPROPRATE SERVICES & PARTNERSHIPS POC - CONSIDERATION OF FUTURE REVIEW TOPICS

Contact Officer: Luke Taylor
Telephone: 01895 250 693

REASON FOR ITEM

To discuss possible future topics that could be considered by the Committee in a major review.

OPTIONS OPEN TO THE COMMITTEE

The Committee is asked to note the suggestions for future review topics.

INFORMATION

1. The Committee is responsible for undertaking the 'policy overview' role in relation to the Administration and Finance area of the Council. The full range of services under the Committee's remit is outlined in the terms of reference at the start of the agenda.
2. In suggesting topics, Members are reminded of the Committee's work in from 2007 to 2017, which included reviews of:

2007/8

- Community Cohesion
- Review of Voluntary Sector Grants

2008/9

- Wireless Town Centre in Hillingdon

2009/10

- Impact of a Pandemic in Hillingdon and the Effects on Council Services
- The Impact of Public Funded Business Support and the Success of New Business Start Up within Hillingdon and how the Council could improve Business to Business Support with the Borough's Industrial Estates

2010/11

- Census 2011 – to look at how this Council can contribute to improving the population data for the Borough
- Personal Safety of Members of the Council when meeting with members of the public.

2011/12

- Effectiveness of the Audit Committee and its Terms of Reference
- Operation and Function of Hillingdon First Card

2012/13

- Community Cohesion and the Accessing of Council Services
- Crime Prevention Resources

2013/14

- Crime Prevention Resources
- Reducing Our Carbon Footprint

2014/15

- Council's Corporate Complaints Procedure
- Social Housing Fraud

2016/17

- Recruitment

Agenda Item 6

UPDATE ON THE MAJOR REVIEW "REDUCING THE COUNCIL'S CARBON FOOTPRINT" - 2013/14

Contact Officer: Richard Coomber
Telephone: 01895 556 478

REASON FOR ITEM

To provide the Committee with an update on the impact of the Major Review "Reducing the Council's Carbon Footprint" that was undertaken in 2013/14.

BACKGROUND INFORMATION

Recommendations in the Review

- "That the Cabinet Member for Finance, Property and Business Services considers whether to develop a corporate energy policy statement and strategy to help the Council in its approach to carbon reduction, for approval at a subsequent Cabinet meeting."
- "That the Cabinet Member for Finance, Property and Business Services asks officers to look at the feasibility of recording Council carbon emissions and carbon mitigated on a plus and minus balance sheet to give a fuller picture on the Council's carbon footprint and enable proactive monitoring by officers."
- "That the Cabinet Member for Finance, Property and Business Services considers whether to ask officers to enter into discussions with the Department of Energy and Climate Change Heat Network Delivery Unit on a district heat and power capability in Hillingdon, including outline concepts, business case, costs benefit analysis and feasibility."
- "That the Cabinet Member for Finance, Property and Business Services considers whether to ask officers to undertake further discussions and research with a view to supporting a small scale Anaerobic Digestion project in the New Years Green Lane area, if financially viable for the Council."

IMPACT OF THE REVIEW

Officers are currently reviewing consultant proposals for a corporate energy policy.

The Council has invested in an energy management software system to manage the data for all its electricity and gas supplies. The software has enabled officers to manage its energy contracts effectively, monitor energy consumption and target sites for energy reduction projects, and comply with the statutory reporting requirements of the CRC Energy Efficiency Scheme.

The CRC Energy Efficiency Scheme (CRCEES) has been a key policy for government to incentivise large business and public sector organisations to reduce their carbon emissions. Emissions from these organisations are estimated to account for 10% of all the UK's CO₂ emissions. The Council has to report its emissions annually and pay a levy (CRC Allowances) for each tonne of CO₂ produced. Phase II of the CRCEES scheme commenced in April 2014. Government reviewed the CRCEES in 2016 and announced that the scheme would continue until the end of Phase II in March 2019. Table 1.0 below shows the actual reported emissions for 2014-15 and 2015-16 under the CRCEES. Figures for 2016-17 are projected and final figures will be reported to the Environment Agency in July 2017.

PART I - MEMBERS, PRESS AND PUBLIC

Table 1.0: CRCEES Phase II - London Borough of Hillingdon Emissions (tCO2)

CRC Year	Emissions (tCO2)	CRC Allowance Cost
2014-15	13,278	£207,137
2015-16	11,992	£187,075
2016-17	10,811	£168,652

In 2015-16, emissions reduced by 10% compared to the figures for 2014-15. Projected figures for 2016-17 are 10,811 tCO2 which would represent a 19% reduction since the 2014-15 baseline.

In 2015-16, electricity accounted for 85% of total reported CRC emissions. The Council has focused on reducing electricity demand as a priority. Street lighting accounts for 50% of CRC electricity emissions and an annual electricity cost of £1m. Cabinet has approved a two-year project to replace all of the Authorities street lamps with LED and this will commence in February 2017.

The Civic Centre accounts for 26% of total CRC electricity emissions. In January 2017, the Leader of the Council and the Cabinet Member for Finance, Property And Business Services approved the tender from Laser Energy Buying Group for the installation of the next phase of LED lighting in the Civic Centre. Once completed, the project is estimated to reduce annual emissions by 130 tonnes of carbon dioxide and save the Council £29K per annum in electricity and carbon taxes.

Data from the Council's energy management software identified the Cedars and Grainges car parks as high consuming electricity supplies, and in late 2015, work commenced on installing LED lighting at both car parks. Consumption data from the half-hourly meter at Cedars car park has shown a reduction in kWh in excess of 60%. For the period December 2015 to December 2016, the new LED lighting at Cedars Car Park saved the Council £27K compared to the period a year earlier. Appendix A contains the consumption and electricity cost information.

From April 2014, Schools and Academies were outside the scope of the CRCEES but the Council incorporated renewable solar PV systems as part of the primary school expansion programme which has helped reduce electricity emissions. The Council will also benefit from the Feed in Tariff scheme and receive a payment for the electricity generated.

The design of new buildings will incorporate energy efficiency requirements of current building regulations and planning regulations. Work has commenced on the construction of two new extra care schemes Grassy Meadow Court and Park View Court. These schemes will include communal heating systems, energy efficient boilers, LED lighting, solar PV systems and smart metering.

Funding from planning agreements to meet energy efficiency targets is also currently being utilised for schemes proposed to upgrade air conditioning units and gas boilers in corporate buildings.

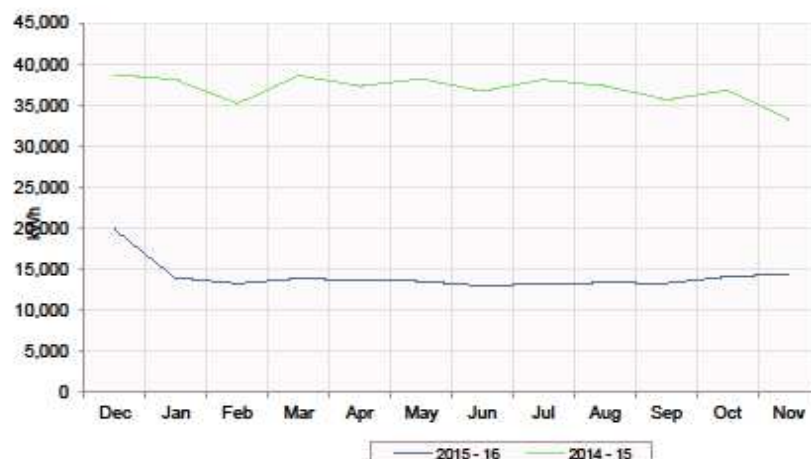
To develop a heat and power network capability in Hillingdon, the Council would need to consider carefully the risk of potentially spiralling feasibility costs for a project of this scale against a background of reduced financial resources. The Council has achieved a 19% reduction in its CRC reportable emissions since 2014-15 through the adoption of focused smaller scale projects. The street lighting LED project and Civic Centre LED project once completed will significantly reduce the Council's electricity emissions.

PART I - MEMBERS, PRESS AND PUBLIC

Appendix A

Cedars Car Park Reduction in Energy Consumption following LED Lighting Installation

Cedars Car Park



Electricity
0259210000

Month	2015 - 16		2014 - 15		2015 - 16		2014 - 15	
	kWh	kWh	kWh	%	Cost (£)	Cost (£)	Cost (£)	%
Dec	19,917	38,745	-18,828	-48.59	2050	3925	-1874	-47.75
Jan	13,962	38,147	-24,185	-63.40	1500	3872	-2372	-61.26
Feb	13,285	35,289	-22,004	-62.35	1426	3575	-2150	-60.13
Mar	13,892	38,817	-24,725	-64.03	1492	3915	-2424	-61.90
Apr	13,655	37,353	-23,698	-63.44	1412	3699	-2288	-61.84
May	13,543	38,219	-24,676	-64.56	1407	3786	-2379	-62.84
Jun	12,971	36,722	-23,751	-64.68	1351	3645	-2294	-62.93
Jul	13,234	38,112	-24,878	-65.28	1383	3787	-2404	-63.48
Aug	13,358	37,385	-24,027	-64.27	1391	3757	-2366	-62.98
Sep	13,307	35,665	-22,358	-62.69	1385	3545	-2160	-60.93
Oct	14,101	36,835	-22,734	-61.72	1463	3670	-2206	-60.12
Nov	14,424	33,260	-18,836	-56.63	1490	3317	-1827	-55.09
Total	169,649	444,349	-274,700	-61.82	17749	44493	-26744	-60.11

Average Cost Rate	2015 - 16	2014 - 15
	10.46	10.01

PART I - MEMBERS, PRESS AND PUBLIC

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CABINET FORWARD PLAN

Contact Officer: Luke Taylor
Telephone: 01895 250 693

REASON FOR ITEM

The Committee is required to consider the Forward Plan and provide Cabinet with any comments it wishes to make before the decision is taken.

OPTIONS OPEN TO THE COMMITTEE

1. Decide to comment on any items coming before Cabinet.
2. Decide not to comment on any items coming before Cabinet.

INFORMATION

1. The Forward Plan is updated on the 15th of each month. An edited version to include only items relevant to the Committee's remit is attached below. The full version can be found on the front page of the 'Members' Desk' under 'Useful Links'.

SUGGESTED COMMITTEE ACTIVITY

1. Members decide whether to examine any of the reports listed on the Forward Plan at a future meeting.

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Upcoming Ref	Decisions	Further details	Ward(s)	Final decision by Full Council	Cabinet Member(s) Responsible	Officer Contact for further information	Consultation on the decision	NEW ITEM	Public / Private Decision & reasons
Residents Services SC = Social Care AD = Administration FD= Finance									
Cabinet - 20 April 2017									
178	Revenues, Benefits and Housing ICT System	Cabinet agreement will be sought to award a 3 year contract for the continued provision of the Northgate Revenues and Benefits software system and the Northgate Housing software system, which enables the Council to discharge its statutory duties in this area to residents.	All		Cllr Jonathan Bianco	RS - Louise Bateman			Private (3)
173	External Redecoration Programme for the Housing Stock	Following a competitive procurement exercise, Cabinet will consider awarding a contract for proposed external redecoration works to the Council's housing stock.	Various		Cllr Jonathan Bianco	RS - Chris Woods	Tenants		Private (3)
Cabinet - 18 May 2017									
181	Heathrow expansion: consultation on a Draft Airports National Policy Statement	The Government have issued a consultation on a Draft Airports National Policy Statement titled: 'new runway capacity and infrastructure at airports in the south-east of England'. Hillingdon Council will provide a robust response and Cabinet will be asked to agree it before submission.	All		Cllr Ray Puddifoot MBE	RS / AD - Val Beale / Chris Mansfield / Raj Alagh		NEW	Public
186	Electrical Repairs & Upgrades Contract	Cabinet will consider tenders for works to conduct general electrical repairs, upgrades and the replacement of defective accessories and wiring within occupied housing dwellings, communal areas, garages and outbuildings compliant to Council requirements and British Standards.	All		Cllr Jonathan Bianco	RS - Perry Scott		NEW	Private (3)

187	Receipt and processing of collected kerbside co-mingled recyclables	Cabinet agreement is sought for a tender for the service provision for the receipt and process the Borough's co-mingled dry recycling.	All		Cllr Keith Burrows	RS - Robert Williams		NEW	Private (3)
182	Managed Print Services	Cabinet will consider a new contract, following competitive tender, for all the Council's managed print services for staff, Members and residents, which include scanning, copying and integration with the wide-range of modern devices used. The contract will reflect changing printing requirements for staff internally, given greater mobile working, use of Google and the ongoing streamlining of paper-based processes. The contract also provides for photocopying/printing facilities for residents in the Borough's public facilities, e.g. libraries.	N/A		Cllr Jonathan Bianco	RS - Nick McCarthy		NEW	Private (3)
Cabinet - 22 June 2017									
184	Budget 2016/17 Outturn	Cabinet will review the Council's budget outturn for the previous financial year.	All		Cllr Ray Puddifoot MBE & Cllr Jonathan Bianco	FD - Paul Whaymand		NEW	Public
Cabinet - 27 July 2017									
187	Award of Contract: Care and Wellbeing Service in Extra Care	Cabinet will be asked to accept a tender of up to seven years for the provision of a care and wellbeing service to the tenants of Hillingdon's four extra care sheltered housing schemes, two of which are due to open in 2018. The award of contract request will follow a competitive tender process.	Various		Cllr Philip Corthorne	SC - Gary Collier		NEW	Private (3)

Agenda Item 8

WORK PROGRAMME 2016 - 18

Contact Officer: Luke Taylor
Telephone: 01895 250 693

REASON FOR ITEM

This report is to enable the Committee to review meeting dates and forward plans. This is a standard item at the end of the agenda.

OPTIONS AVAILABLE TO THE COMMITTEE

1. To confirm dates for meetings;
2. To make suggestions for future working practices and/or reviews.

INFORMATION

All meetings to start at 7.30pm

Meetings	Room
16 June 2016	CR3
19 July 2016	CR4
26 September 2016	CR3
11 October 2016	CR3
29 November 2016	CR4
5 January 2017	CR4
2 February 2017	CR4
9 March 2017	CR4
25 April 2017	CR4
15 June 2017	CR4
25 July 2017	CR4
21 September 2017	CR4
10 October 2017	CR4
7 November 2017	CR4
4 January 2018	CR4
1 February 2018	CR4
7 March 2018	CR4

PART I - MEMBERS, PUBLIC AND PRESS

Corporate Services and Partnerships Policy Overview Committee - 11 April 2017

Corporate Services & Partnerships Policy Overview Committee

2016/17 DRAFT Work Programme

Meeting Date	Item
16 June 2016	Corporate Services & Partnerships Policy Overview Committee Possible Review Topics 2016/17
	Business Rates Review - Update
	Work programme for 2016/17
	Cabinet Forward Plan
19 July 2016 CANCELLED	Budget Planning Report for Administration and Finance Directorates
	Update item
	Work Programme
	Cabinet Forward Plan
26 September 2016	Update Item - Town Centre Scheme
	Scoping reports for Major Review
	Cabinet Forward Plan
	Work Programme
11 October 2016 CANCELLED	Major Review - First Witness Session
	Update Item
	Cabinet Forward Plan
	Work Programme
29 November 2016	Major Review - First Witness Session
	Update Item - Town Centre Scheme
	Update Item - Procurement & Contracts
	Cabinet Forward Plan
	Work Programme

PART I - MEMBERS, PUBLIC AND PRESS

Corporate Services and Partnerships Policy Overview Committee - 11 April 2017

5 January 2017	Major Review - Consideration of Recommendations
	Draft Budget Proposals Report for Administration & Finance 2017/18
	Cabinet Forward Plan
	Work Programme
2 February 2017	Major Review - Final Report
	Draft Budget Proposals 2017/18 - Comments from Policy Overview Committees
	Update Item - Use of Data
	Update Item - Community Cohesion / Hate Crime
	Cabinet Forward Plan
	Work Programme
9 March 2017	Update Item - Equalities in the Council
	Quarterly Report - Procurement Activity and the Forward Plan on Contracts
	Update of Previous Review - Corporate Complaints Procedure
	Cabinet Forward Plan
	Work Programme
11 April 2017	Consideration of future review topics
	Update on Previous Review - Reducing our Carbon Footprint
	Cabinet Forward Plan
	Work Programme

PART I - MEMBERS, PUBLIC AND PRESS

Corporate Services and Partnerships Policy Overview Committee - 11 April 2017

2017/18 DRAFT Work Programme

15 June 2017	Major Review - Future Review Topics
	Update Item - Cross Rail Town Centre Development
	Council Apprenticeships Scheme
	Update Item - LBH action on Modern Slavery Act
	Update Item - Heathrow Business Rates
	Update on Previous Review - Tackling Social Housing Fraud
	Cabinet Forward Plan
	Work Programme
25 July 2017	Major Review - Scoping Report
	Budget Planning Report for Administration and Finance Directorates
	Report - Homophobic Bullying in Schools
	Cabinet Forward Plan
	Work Programme
21 September 2017	Major Review - First Witness Session
	Cabinet Forward Plan
	Work Programme
10 October 2017	Major Review - Second Witness Session
	Cabinet Forward Plan
	Work Programme

PART I - MEMBERS, PUBLIC AND PRESS

Corporate Services and Partnerships Policy Overview Committee - 11 April 2017

7 November 2017	Major Review - Final Recommendations
	Minor Review - Future Review Topics
	Cabinet Forward Plan
	Work Programme
4 January 2018	Minor Review - Scoping Report
	Draft Budget Proposals Report for Administration & Finance 2018/19
	Cabinet Forward Plan
	Work Programme
1 February 2018	Minor Review - First Witness Session
	Draft Budget Proposals 2018/19 - Comments from Policy Overview Committees
	Cabinet Forward Plan
	Work Programme
7 March 2018	Minor Review - Final Recommendations
	Cabinet Forward Plan
	Work Programme

PART I - MEMBERS, PUBLIC AND PRESS

Corporate Services and Partnerships Policy Overview Committee - 11 April 2017

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